



Resolution 07-5
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Alexandria, Virginia

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Sausalito, California

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Scottsdale, Arizona

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Nashville, Tennessee

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Arlington, Virginia

Revised April 6, 2022
Asheville, North Carolina

As certified by
Carolyn Hanson
Acting Executive Director

SUPPORTING THE USE OF BUSINESS PROCESS IMPROVEMENT IN ENVIRONMENTAL PROGRAMS

WHEREAS, business process improvement techniques such as Lean, Kaizen, Six Sigma, etc. have been proven in state and territorial government, federal government, and private sector organizations to decrease operating costs, eliminate non-value-added activities, increase employee engagement, and improve overall efficiency and effectiveness; and

WHEREAS, states, territories, tribes, and the U.S. Environmental Protection Agency (U.S. EPA) have long utilized these techniques, both individually and collaboratively, to deliver improved environmental results and strengthen our nation's environmental protection enterprise.

NOW, THEREFORE, BE IT RESOLVED THAT THE ENVIRONMENTAL COUNCIL OF THE STATES (ECOS):

Endorses a continued effort and commitment by state and territorial environmental agencies and U.S. EPA to fully and properly apply business process improvement (BPI) techniques both internally and intergovernmentally;

Encourages these agencies to provide sufficient executive leadership, training, staff and resource allocation to perform these activities; and

Supports interagency collaboration to share and build BPI capacity through state-to-state mentoring, through regional and national communities of practice, and through structures such as E-Enterprise for the Environment, ECOS' Innovation and Productivity Committee, and U.S. EPA's Office of Continuous Improvement and any related business process improvement programs.